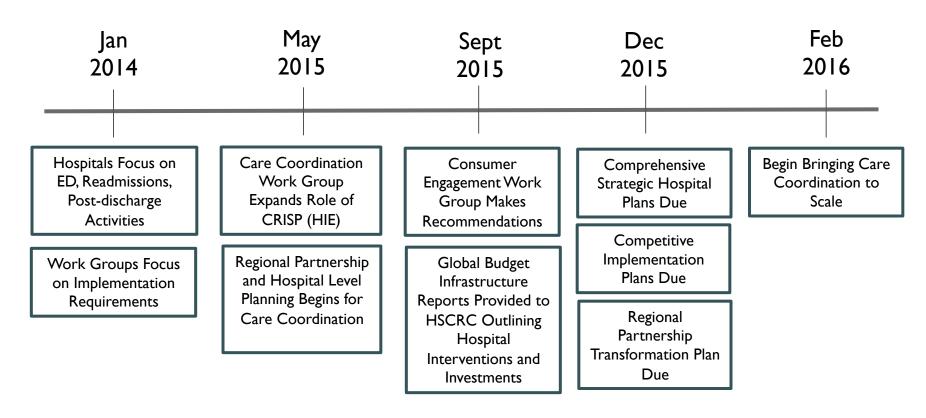
Transformation Planning is Underway with a Focus on Complex High-Needs Individuals and Chronic Conditions



Potential Long-Term Developments

Align community P40 providers Medical Home or Geographic Duals **ACOs** Hospital + Non-Other Aligned Align providers Model ICS practicing at hospitals Models Hospital Model Align/support Long-term/ other non-Regional Post-acute hospital providers Models **Partnerships**

Shared savings Additional financial and outcomes responsibility across the system over time Engage and support consumers

Models Supported By:

- Data & Financial Incentives for Providers
- (Alignment tools and data for P4O, ICS, , etc.)
- Common Technology Tools (Via CRISP: risk stratification, care profiles, etc.)
 - Care Coordination Resources

Common Goals:

- Reduce Potentially Avoidable Utilization
 - Improve Quality, Outcomes
 - Person-Centered Care
 - Reduce Spending Growth
 - All Payer Hospital Model
 - Aligned Non-hospital Models

Two Potential New Programs: Creating Alignment Across Hospitals & Providers

- I. Internal Cost Savings (ICS) Program for providers practicing at hospitals
 - Designed to reward improvements in efficiency and cost savings in all services delivered for an acute care event, including readmissions
- 2. Pay for Outcomes (P4O) Program for non-hospital providers
 - Incentives for high-value activities focused on high needs patients— Complex and rising needs, such as dual eligible patients
- Hospitals will be able to share resources with hospital and non-hospital providers through these programs as long as quality targets are met, costs do not shift and the total cost of care does not rise above a benchmark.

Internal Cost Savings (Gainsharing) Program

- Goal: Reward improvements in the quality of hospital encounters and transitions in care that will create internal hospital cost savings
- Activities that may be included:
 - Care coordination and discharge planning
 - Evidence-based practice support
 - Patient safety practices
 - ▶ Harm prevention such as self-reporting adverse events
 - Staff development such as CPOE training
 - Efficiency and cost reduction such as discharge order by goal time

Pay for Outcomes (P4O) Program

- ▶ Goal: Address the needs of complex patients and those patients with chronic conditions that would qualify for Medicare's CCM fee and other available non-visit fees, tying resources from hospitals together with resources from Medicare payments to providers
 - By tying such programs together, a chronic medical home is created for these high needs persons, including beneficiaries in long-term care
- Activities that may be included:
 - Care management, such as using HRAs and creating care plans
 - Care coordination, such as obtaining discharge summary, updating records, and reconciling medications
 - ▶ Access to care, such as after-hours care or transportation
 - Risk stratification
 - Community activities (e.g. services outside traditional office setting)
 - Post-acute and long term care redesign, such as deploying health professionals to settings or using telemedicine